

**Capital Purchase Plan
General Fund
Draft**

| Equipment/Project | TYPE | TYPE | FINAL 14-15 | FINAL 13-14 | FINAL 12-13 | YEAR | NOTES |
|-------------------------|------|------|-------------|-------------|-------------|--------|--|
| Mechanics Tool Setup | E | U | \$ - | \$ 20,000 | \$ - | '13/14 | Buy, eliminate tool allow - getting appraisal - REPLACED |
| Tanker for Landfill | E | U | \$ - | \$ 40,000 | \$ 40,000 | '13/14 | 1975 Freuhauf D-58; federal list? - REPLACED |
| D-7 Leaf Box | E | U | \$ - | \$ 5,000 | \$ - | '13/14 | Sell D-5 (\$10-20k) - REPLACED |
| WPD Renovations | C | N | \$ 12,500 | \$ 12,500 | \$ - | '13/14 | Floors/Cabinets (book,squad,chief) - SCHEDULED |
| WPD Boiler | C | N | \$ 30,000 | \$ 30,000 | \$ 50,000 | '13/14 | Incl plumbing for zones, ASC do work? |
| WPD Wall Repair | C | N | \$ - | \$ - | \$ - | '14/15 | Use slurry repair to stabilize wall for an est ten years |
| Touchprint HD System | E | N | \$ - | \$ - | \$ - | '14/15 | Old fingerprinting system no longer supported |
| Telephone System | C | N | \$ - | \$ - | \$ - | '14/15 | Old system not supported; plan is to finance all funds |
| WPD Telephone System | C | N | \$ - | \$ 7,500 | \$ 15,000 | '14/15 | Sys cannot accept messages; included w above project |
| Unmarked WPD AWD Car | E | N | \$ - | \$ 25,000 | \$ - | '14/15 | Lt & Sgt vehicle; 2006 becomes backup |
| Unmarked WPD Chief | E | N | \$ - | \$ - | \$ 25,000 | '14/15 | Will be fulfilled using rotation with Lt & Sgt vehicle |
| 3 Ton Dump/Plow Truck | E | N | \$ 90,000 | \$ 90,000 | \$ - | '14/15 | Replace D-4 w larger (no 1tons); Sell D-4 \$5k ** |
| Loader Unit* | E | U | \$ 34,000 | \$ 34,000 | \$ 70,000 | '15/16 | 1996 John Deere D-20; share 1/2 w Town |
| Fire Hall Boiler | C | N | \$ 50,000 | \$ 50,000 | \$ 50,000 | '16/17 | Incl plumbing for zones, ASC do work? |
| Salt Barn | C | N | \$ 75,000 | \$ 75,000 | \$ 150,000 | '16/17 | Replace barn sharing w town? Or use State site w permit |
| Street Sweeper - Delete | E | N | \$ - | \$ - | \$ 200,000 | '16/17 | 1997 Mack D-22; Rent for season instead! |
| Small Dozer* - Delete | E | N | \$ - | \$ - | \$ - | '16/17 | Replace D-6 Dozer w smaller; share w Town |
| 10-wheeler Dump Truck* | E | U | \$ 60,000 | \$ 60,000 | \$ - | '17/18 | Replace D-18 10-whr or ask County to haul - FED Surplus |
| Plow/Sand Dump Truck | E | N | \$ 150,000 | \$ 150,000 | \$ 100,000 | '17/18 | 2000 International D-15; smaller 5500 Series |
| WPD Roof Repair | C | N | \$ 65,000 | \$ 65,000 | \$ - | '17/18 | New or patch (\$10k-5yrs)? \$2k repair this year |
| Unmarked WPD SUV/Car | E | N | \$ 25,000 | \$ 25,000 | \$ - | '19/20 | 2014/15 purchase replacement |
| Unmarked WPD Chief | E | N | \$ - | \$ 20,000 | \$ - | '20/21 | Will be fulfilled using rotation with Lt & Sgt vehicle |
| 4x4 Pick Up Truck | E | N | \$ 31,000 | \$ 31,000 | \$ - | '20/21 | Replace D-2 & D-3; downsize to one vehicle |
| TOTALS | | | \$ 622,500 | \$ 740,000 | \$ 700,000 | | Can we rent town equip like grader, dozer? |

* = Share with Town or rent?

WPD Items - Lt & Sgt vehicle replaced every five years and rotated to Chief if possible

Backhoes were leased which will have to be replaced around 2020/2021

| | | |
|----------------------------|------------|------------|
| Est Available Reserves | \$ 400,000 | \$ 450,000 |
| (predicted board decision) | \$ - | \$ 25,000 |
| (less any new financing) | \$ 50,000 | \$ 35,000 |

Beg Balance @ 12-31-13; \$300K E/\$100K C
Additional Funds @ 5-31-14
Additional Funds @ 5-31-15

**Capital Purchase Plan
General Fund
Draft**

| | | | | | |
|----------------------------------|-----------|----------------|-----------|-----------------|---------------------------------------|
| | \$ | 50,000 | \$ | 35,000 | |
| | \$ | 50,000 | \$ | 35,000 | Additional Funds @ 5-31-16 |
| | \$ | 50,000 | \$ | 35,000 | Additional Funds @ 5-31-17 |
| | \$ | 50,000 | \$ | 35,000 | Additional Funds @ 5-31-18 |
| | \$ | 50,000 | \$ | 35,000 | Additional Funds @ 5-31-19 |
| | \$ | 50,000 | \$ | 35,000 | Additional Funds @ 5-31-20 |
| | \$ | 50,000 | \$ | 35,000 | Additional Funds @ 5-31-21 |
| Total Available Reserves | \$ | 750,000 | \$ | 720,000 | However, should have remaining |
| Projected Balance 5-31-21 | \$ | 127,500 | \$ | (20,000) | balance for future needs. |

Proj Too Low; must be careful to preserve

** Planned Spring and Fall auction of 9 vehicles: D-8(green pu)/Car 4 or old Cr 2 (pu)/Auto Car dump (D-5)/JD Loader (D-31)/Tanker (D-58)/
Pickup Truck (L-2)/Pickup Truck (L-13)/Autocar Dump Truck (D-5)/Western Grader (D-21)/Ford 4x4 Truck (L-11)

Note: Capacity for additional debt almost non-existent since annual budget with the tax cap would have to absorb any new debt.

In 2018 about \$20k in annual GF debt will come off the budget and in 2019 an additional \$30k in annual GF debt will come off which may help.
For example, the 2017/18 plow might be able to be a bond issue versus a use of reserves but only if all other expenditures are under control.

This list includes a major commitment to the WPD building location with the hope of obtaining Uniform Court System funds to add on a court area to address long-term needs.

Action Steps: Deaccessioning as much underutilized equipment as possible is a viable strategy to help raise equipment reserves as is finding used equipment and sharing equipment with other funds and municipalities. Currently we have roughly 50 vehicles for roughly 50 employees.

That does not mean we have too many vehicles necessarily but it means we could have some seldomly used vehicles that could be deaccessioned. We expect to auction 9 this year, however, the market value of our used of vehicles is typically low.

**Capital Purchase Plan
General Fund - Muni Building
Draft**

| Equipment/Project | TYPE | TYPE | FINAL 14-15 | FINAL 13-14 | FINAL 12-13 | YEAR | NOTES |
|---------------------|------|------|-------------|-------------|-------------|--------|---|
| 156 N Main Boiler* | C | N | \$ 50,000 | \$ 50,000 | \$ 50,000 | '15/16 | Incl plumbing for zones, ASC do work? |
| 156 N Main Repairs* | C | N | \$ 75,000 | \$ 100,000 | \$ 100,000 | '15/16 | Final decision on bldg; Incl new roof, elevator |
| TOTALS | | | \$ 125,000 | \$ 150,000 | \$ 150,000 | | |

* = Will Town begin to assist with a long-term commitment to the municipal building? Will reserves we are not adding to be enough?

| | | | | | | | |
|----------------------------|---------------|-------------|------|--|--|--|--------------------------------|
| Est Available Reserves | \$ 125,000 | \$ 125,000 | | | | | Beg Balance @ 12-31-13 |
| (predicted board decision) | \$ - | \$ - | | | | | Additional Funds @ 5-31-14 |
| (less any new financing) | \$ - | \$ - | | | | | Additional Funds @ 5-31-15 |
| | \$ - | \$ - | | | | | Additional Funds @ 5-31-16 |
| | \$ - | \$ - | | | | | Additional Funds @ 5-31-17 |
| | \$ - | \$ - | | | | | Additional Funds @ 5-31-18 |
| | \$ - | \$ - | | | | | Additional Funds @ 5-31-19 |
| | \$ - | \$ - | | | | | Additional Funds @ 5-31-20 |
| | \$ - | \$ - | | | | | Additional Funds @ 5-31-21 |
| Total Available Reserves | \$ 125,000 | \$ 125,000 | \$ - | | | | However, should have remaining |
| Projected Balance 5-31-21 | \$ - | \$ (25,000) | | | | | balance for future needs. |
| | Should be \$0 | | | | | | |

**Capital Purchase Plan
General Fund - Fuel Farm
Draft**

| Equipment/Project | TYPE | TYPE | FINAL 14-15 | FINAL 13-14 | FINAL 12-13 | YEAR | NOTES |
|------------------------|------|------|-------------|-------------|-------------|--------|--|
| A - Close Fuel Farm | C | NA | \$ 125,000 | \$ 125,000 | \$ 125,000 | '18/19 | Must make FF decision; either A OR B |
| B - Above Ground Tanks | C | N | \$ - | \$ - | \$ - | '18/19 | Would cost \$250,000 - tanks free if state K? Study needs to be completed to determine if we save enough with group purchase to continue FF or should raise more funds to cover additional \$125,000 investment |
| TOTALS | | | \$ 125,000 | \$ 125,000 | \$ 125,000 | | |

* = Shared with School & Town; Problem appears to be by 2019 we will only have \$114,000. Could lease tanks instead.

| | | | |
|----------------------------|---------------|------------|--------------------------------|
| Est Available Reserves | \$ 42,000 | \$ 32,000 | Beg Balance @ 12-31-13 |
| (predicted board decision) | \$ 12,000 | \$ 15,000 | Additional Funds @ 5-31-14 |
| (less any new financing) | \$ 12,000 | \$ 15,000 | Additional Funds @ 5-31-15 |
| | \$ 12,000 | \$ 15,000 | Additional Funds @ 5-31-16 |
| | \$ 12,000 | \$ 15,000 | Additional Funds @ 5-31-17 |
| | \$ 12,000 | \$ 15,000 | Additional Funds @ 5-31-18 |
| | \$ 12,000 | \$ 15,000 | Additional Funds @ 5-31-19 |
| | \$ 12,000 | \$ 15,000 | Additional Funds @ 5-31-20 |
| | \$ 12,000 | \$ 15,000 | Additional Funds @ 5-31-21 |
| Total Available Reserves | \$ 138,000 | \$ 152,000 | However, should have remaining |
| Projected Balance 5-31-21 | \$ 13,000 | \$ 27,000 | balance for future needs. |
| | Equal by 2019 | | |

**Capital Purchase Plan
Water Fund
Draft**

| Equipment/Project | TYPE | TYPE | FINAL 14-15 | FINAL 13-14 | FINAL 12-13 | YEAR | NOTES |
|--|------|--------------------|-------------|--------------|-------------|---------|---|
| Pickup Truck | E | N | \$ - | \$ 25,000 | \$ 22,000 | '13/14 | 2000 Chev D-8 (Sell D-8 for \$3K) - REPLACED |
| 4x4 Pickup Truck | E | N | \$ 45,000 | \$ 35,000 | \$ - | '16/17 | 2002 Pickup 4x4 D-14 (Gardner team) |
| Dump Truck | E | N | \$ 70,000 | \$ 70,000 | \$ 70,000 | '16/17 | 1996 Ford F-700 L-8 |
| Pickup Truck | E | N | \$ 35,000 | \$ 25,000 | \$ - | '16/17 | Replace L-5 Truck (Harris team) |
| Pump repair | C | U | \$ 20,000 | \$ - | \$ - | '16/17 | Chem feed |
| Pit recorder | C | U | \$ 30,000 | \$ - | \$ - | '17/18 | Replacement or repair needed |
| Excavator | E | U | \$ 80,000 | \$ 80,000 | \$ 80,000 | '17/18 | 1994 Caterpillar L-10 - Buy used/Federal Surp |
| Flatbed Truck | E | U | \$ 25,000 | \$ 25,000 | \$ - | '18/19 | Replace L-1 Hauler |
| C-900 PVC Line Replace | C | N | \$ 160,000 | \$ 160,000 | \$ 160,000 | Ongoing | Need to replace over 25 years/\$4M (currently replacing piecemeal as needed - what do other municipalities do?) |
| TOTALS | | | \$ 465,000 | \$ 420,000 | \$ 332,000 | | |
| When do we need to replace backhoe? | | | | | | | |
| Est Available Reserves (predicted board decision) (less any new financing) | | | \$ 50,000 | \$ 75,000 | | | Beg Balance @ 12-31-13 |
| | | | \$ 50,000 | \$ 60,000 | | | Additional Funds @ 5-31-14 |
| | | | \$ 50,000 | \$ 75,000 | | | Additional Funds @ 5-31-15 |
| | | | \$ 50,000 | \$ 75,000 | | | Additional Funds @ 5-31-16 |
| | | | \$ 50,000 | \$ 75,000 | | | Additional Funds @ 5-31-17 |
| | | | \$ 200,000 | \$ 250,000 | | | Additional Funds @ 5-31-18 |
| | | | \$ 200,000 | \$ 250,000 | | | Additional Funds @ 5-31-19 |
| | | | \$ 75,000 | \$ 90,000 | | | Additional Funds @ 5-31-20 |
| | | | \$ 75,000 | \$ 90,000 | | | Additional Funds @ 5-31-21 |
| Total Available Reserves | | | \$ 800,000 | \$ 1,040,000 | | | However, should have remaining |
| Projected Balance 5-31-21 | | | \$ 335,000 | \$ 620,000 | | | balance for future needs. |
| | | Reasonable Balance | | | | | |

Note: In 2017 about \$160k in annual water debt will come off the budget from a bond repayment which should be available to build back up reserves as shown above. However, we are also, collecting additional revenue for the purpose of replacing water meters which is not reflected in this plan.

Action Steps: Fund has added advantage of being able to increase fees to create revenue when needed. Water Fund surplus may potentially help with general fund deficits. Try to find market for excess capacity and create additional surplus that could be moved to the general fund. Increase rates to help build reserves.

Capital Purchase Plan Sewer Fund Draft

| Equipment/Project | TYPE | TYPE | FINAL 14-15 | FINAL 13-14 | FINAL 12-13 | YEAR | NOTES |
|----------------------|------|------|-------------------|-------------------|-------------------|--------|---|
| Mechanical Pumps I | C | N | \$ - | \$ 7,500 | \$ 75,000 | '13/14 | 1 Pump Upgrade - COMPLETED |
| Tractor/Loader | E | U | \$ - | \$ 40,000 | \$ 120,000 | '13/14 | 1972 John Deere Tractor - REPLACED |
| 10-Wheeler | E | U | \$ 45,000 | \$ 45,000 | \$ 80,000 | '13/14 | 1992 Dump Truck - Fed Surplus - SCHEDULED |
| Mechanical Pumps II | C | N | \$ 7,500 | \$ 7,500 | \$ 75,000 | '13/14 | 1 Pump Upgrade - SCHEDULED |
| Mechanical Pumps III | C | N | \$ 5,000 | \$ - | \$ 75,000 | '14/15 | Pump Upgrade |
| Mechanical Pumps IV | C | N | \$ 5,000 | \$ - | \$ 75,000 | '14/15 | Pump Upgrade |
| Sludge Conveyor | C | N | \$ 15,000 | \$ - | \$ - | '14/15 | Replace or repair |
| Drying Bed Roof | C | N | \$ 20,000 | \$ 20,000 | \$ - | '14/15 | Replace roof on Drying Bed Building |
| Mechanical Drive I | C | N | \$ 65,000 | \$ 65,000 | \$ - | '15/16 | Upgrade Mechanical Drive |
| Boiler | C | N | \$ 80,000 | \$ 50,000 | \$ 50,000 | '15/16 | Also looking at grants |
| Mechanical Drive II | C | N | \$ 65,000 | \$ 65,000 | \$ - | '16/17 | Upgrade Mechanical Drive |
| Jet Cleaner | E | N | \$ 50,000 | \$ 50,000 | \$ - | '18/19 | Replace D-40; Sewer Jet Cleaner |
| Lawn Mower | E | N | \$ 15,000 | \$ 15,000 | \$ - | '19/20 | Lawn Mower |
| Pickup Truck | E | N | \$ 29,000 | \$ 29,000 | \$ - | '21/22 | Replace D-8 Pickup Truck |
| TOTALS | | | \$ 401,500 | \$ 394,000 | \$ 550,000 | | |

| | | | |
|----------------------------|------------|------------|--------------------------------|
| Est Available Reserves | \$ 385,000 | \$ 435,000 | Beg Balance @ 12-31-13 |
| (predicted board decision) | \$ 25,000 | \$ 20,000 | Additional Funds @ 5-31-14 |
| (less any new financing) | \$ 25,000 | \$ 20,000 | Additional Funds @ 5-31-15 |
| | \$ 25,000 | \$ 20,000 | Additional Funds @ 5-31-16 |
| | \$ 25,000 | \$ 20,000 | Additional Funds @ 5-31-17 |
| | \$ 25,000 | \$ 20,000 | Additional Funds @ 5-31-18 |
| | \$ 25,000 | \$ 20,000 | Additional Funds @ 5-31-19 |
| | \$ 25,000 | \$ 20,000 | Additional Funds @ 5-31-20 |
| | \$ 75,000 | \$ 75,000 | Additional Funds @ 5-31-21 |
| Total Available Reserves | \$ 635,000 | \$ 650,000 | However, should have remaining |
| Projected Balance 5-31-21 | \$ 233,500 | \$ 256,000 | balance for future needs. |

Proj Too Low; must be careful to preserve

Note: In 2020 about \$75k in annual sewer debt will come off the budget from a bond repayment which might help provided all expenses are under control. Fund has had to increase fees due to drop in commercial leachate and sewer service demand.

Unfortunately this is a stand-alone fund and excess cannot be used to assist with any other fund except to provide inter-municipal financing. Could purchase shared equipment from sewer fund and charge fee to other funds for use of equipment.

Action Steps: Get fund back in balance and maintain reserves because this is a capital intensive fund.

Capital Purchase Plan Refuse Fund Draft

| Equipment/Project | TYPE | TYPE | FINAL 14-15 | FINAL 13-14 | FINAL 12-13 | YEAR | NOTES |
|----------------------------|------|------|-------------|-------------|-------------|--------|---|
| Yard Packer (22) body | E | U | - | \$ 140,000 | \$ 14,000 | '14/15 | Will propose bonded replacement as solution |
| Yard Packer (22); garbage | E | U | - | \$ 140,000 | \$ 14,000 | '17/18 | Will propose bonded replacement as solution |
| Yard Packer (7); recycling | E | U | \$ 100,000 | \$ 100,000 | \$ 100,000 | '18/19 | 2002 GMC D-9 - likely a less expensive solution found |
| Yard Packer (7) body | E | U | \$ 40,000 | \$ 40,000 | \$ 40,000 | '18/19 | 2002 GMC D-9 body - see above |

Note: Big decision here: Obviously we will not have the reserves to replace as we'd like and we need to replace body very soon. Or we could bond new large packer over 10 or 12 years and replace recycling packer with used vehicle 18/19

TOTALS \$ 140,000 \$ 420,000 \$ 168,000

| | | | |
|----------------------------|--------------|-------------|--|
| Est Available Reserves | \$ 100,000 | \$ 100,000 | |
| (predicted board decision) | \$ 30,000 | \$ 32,500 | Beg Balance @ 12-31-13 |
| (less any new financing) | \$ 30,000 | \$ 32,500 | Additional Funds @ 5-31-14 + \$.50 Fee |
| | \$ 30,000 | \$ 32,500 | Additional Funds @ 5-31-15 |
| | \$ 30,000 | \$ 32,500 | Additional Funds @ 5-31-16 |
| | \$ 30,000 | \$ 32,500 | Additional Funds @ 5-31-17 |
| | \$ 30,000 | \$ 32,500 | Additional Funds @ 5-31-18 |
| | \$ 30,000 | \$ 32,500 | Additional Funds @ 5-31-19 |
| | \$ 30,000 | \$ 32,500 | Additional Funds @ 5-31-20 |
| | \$ 30,000 | \$ 32,500 | Additional Funds @ 5-31-21 |
| Total Available Reserves | \$ 340,000 | \$ 360,000 | However, should have remaining |
| Projected Balance | \$ 200,000 | \$ (60,000) | balance for future needs. |
| | Proj Too Low | | |

Note: Unfortunately this is a stand-alone fund and excess cannot be used to assist with any other fund except to provide inter-municipal financing. Could purchase shared equipment from refuse fund and charge fee to other funds for use of equipment.

Action Steps: Determine if need exists for two new packers and/or if they can be bonded and/or one could be found from federal surplus site. Continue to incrementally increase rates to keep the fund in balance but at a much lower rate. Could outsource before capital investment is required, however, about 40% of monthly fee is needed for administration portion so we expect residents would not save money.

**Capital Purchase Plan
Electric Fund
Draft**

| Equipment/Project | TYPE | TYPE | FINAL 14-15 | FINAL 13-14 | FINAL 12-13 | YEAR | NOTES |
|------------------------|------|------|-------------------|-------------------|-------------------|--------|--|
| New Hybrid Bucket | E | N | \$ - | \$ - | \$ - | '13/14 | MAP Program; Sell 2002 Chevy Car 4 \$5k |
| Vossler Substation** | C | N | \$ - | \$ - | \$ - | '13/14 | 2 Trans/8 brkrs/ 3 regulators; \$2.5M RATE ADJ |
| Car1 SUV Replace | E | N | \$ - | \$ - | \$ - | '13/14 | MAP Program; New BW w old to BM |
| Lawn Mower | E | N | \$ - | \$ 12,000 | \$ - | '13/14 | Replace John Deere - REPLACED |
| Forklift | E | N | \$ 50,000 | \$ - | \$ - | 14/15 | Financed w Rate Case? |
| 4x4 Plow Pickup Truck* | E | N | \$ 4,500 | \$ 4,500 | \$ 28,000 | '14/15 | 2003 Ford 4x4 L-11 (Sell D-11 to Elect Fund) |
| Digger Truck | E | N | \$ 150,000 | \$ 130,000 | \$ 130,000 | '16/17 | 1996 Ford Digger L-16; Financed w Rate Case? |
| Large Bucket Truck* | E | N | \$ - | \$ - | \$ - | '16/17 | MAP Prg Replace Lg Bucket (Sell old \$30k) |
| Niles Transformer | C | N | \$ - | \$ - | \$ - | '16/17 | 1960 vintage trans; \$1.5M FUTURE RATE CASE |
| Quad Cab (C-4/L-17) | E | N | \$ - | \$ - | \$ 21,000 | '17/18 | 2002 Chevrolet Van L-17; (MAP Program?) |
| 4x4 Pickup Truck* | E | N | \$ 33,000 | \$ 33,000 | \$ - | '20/21 | Possible MAP if still in effect |
| Lawn Mower | E | N | \$ 14,000 | \$ 14,000 | \$ - | '21/22 | |
| Portable Generators | E | N | \$ 16,000 | \$ 16,000 | \$ - | '21/22 | Replace old units |
| TOTALS | | | \$ 267,500 | \$ 209,500 | \$ 179,000 | | |

* = Possible purchase from IEEP for Hybrid vehicle at no cost if okay to put through electric PPAC

** = Paid for through Rate Review

| | | | |
|----------------------------------|-------------------|-------------------|--------------------------------|
| Est Available Reserves | \$ 220,000 | \$ 230,000 | |
| (predicted board decision) | \$ 25,000 | \$ 25,000 | Beg Balance @ 12-31-13 |
| (less any new financing) | \$ 25,000 | \$ 25,000 | Additional Funds @ 5-31-14 |
| | \$ 25,000 | \$ 25,000 | Additional Funds @ 5-31-15 |
| | \$ 25,000 | \$ 25,000 | Additional Funds @ 5-31-16 |
| | \$ 25,000 | \$ 25,000 | Additional Funds @ 5-31-17 |
| | \$ 25,000 | \$ 25,000 | Additional Funds @ 5-31-18 |
| | \$ 25,000 | \$ 25,000 | Additional Funds @ 5-31-19 |
| | \$ 25,000 | \$ 25,000 | Additional Funds @ 5-31-20 |
| | \$ 25,000 | \$ 25,000 | Additional Funds @ 5-31-21 |
| Total Available Reserves | \$ 420,000 | \$ 430,000 | However, should have remaining |
| Projected Balance 5-31-21 | \$ 152,500 | \$ 220,500 | balance for future needs. |

Proj Too Low - Need successful rate case or other option for Forklift and Digger

Note: In 2020 about \$25k in annual electric debt will come off the budget from a bond repayment which may be used to supplement future reserves.

Action Steps: Use MAP program to pay for hybrid vehicles if possible. Must get base rate adjustment very soon including an adjustment to handle our big capital projects three years apart; can't handle big projects w/o rate adjs.